THE HONORABLE BOARD OF TRUSTEES Alabama Technical Inst & College for Women, Montevallo, Ala.

Your Executive Committee having before it a copy of the Semi-Annual report of the President of your Institution respectfully submits this as its recommendation of that which is contained in said report:

We commend the accomplishments of this Institution thru its President and Faculty and urge the full cooperation of the entire Board of Trustees to the end of carrying out the President's recommendation that this Institution be made a full four year course College. No better illustration could be presented than the exhibit shown on second sheet of report of the increased admission of college students with the decrease in high school applicants, and with the further fact that the fundamental basis for education is taxation, and the right of every tax payer for equal privilege - that is to say, that a full college course should be provided for at Montevallo, so that any tax payer who prefers his daughter attending non-coeducational institutions should have such privilege. To accomplish this, appropriation to cover the expense must be made thru legislative action.

Every member of this Board should have this institution's interest at heart to such an extent as would justify their working for such an appropriation from the Legislature.

We concur in the report of the President with respect to the training school, library and extension work - the news letter to be issued by the College, as this will aid materially in keeping the school and its workings clearly before the people of Alabama; also, we concur in that which has been done with respect to the Dairy and its operation.

As to the recommendations concerning the President's home -- we believe that his home in all respects should meet the requirements of the Institution. This cannot be done with \$9000.00, but we recommend that the Trustees approve a minimum appropriation of \$25,000.00 - which is an excess of \$16,000.00 received from insurance, same to be secured as a loan to be repaid when appropriation has been received as already authorized by the Legislature.)

We further recommend and urge the approval of the Budget as submitted by the Board to the Governor under date of October 16th, a copy of which is available thru the President if you have not already been furnished with same.

We further recommend that in the change of the name of the Alabama Technical Institute & College for Women this be referred to a Committee of Three, appointed by the President, the President to serve as an ex officio member of said Committee, and said Committee to have full power and authority to select the name to be applied.

We further recommend, merely to strengthen recommendation already made in the beginning of this, that this institution be made a standard four year college and such means taken as may be necessary to accomplish the end.

We further recommend that every member of the Board of Trustees, him or her, study the needs of this institution, and each shall consider themselves a committee as a whole to work in the interest of this institution prior to and during the session of the Legislature convening in Montgomery in January 1923 and thru such extra sessions as may be called from time to time, that the institution's needs may be supplied.

Consideration has been given on the part of the Executive Committee of the recommendations of the Land Commissioner as to options to be granted to Cassidy and Hollohan of certain lands of the Institute and we respectfully submit the necessity for a defined policy on the part of the Trustees as to granting such Faculty and urge the full cooperation of the entire Board of Trustees to the end of carrying out the President's recommendation that this Institution be made a full four year course College. No better illustration could be presented than the exhibit shown on second sheet of report of the increased admission of college students with the decrease in high school applicants, and with the further fact that the fundamental basis for education is taxation, and the right of every tax payer for equal privilege - that is to say, that a full college course should be provided for at Montevallo, so that any tax payer who prefers his daughter attending non-coeducational institutions should have such privilege. To accomplish this, appropriation to cover the expense must be made thru legislative action.

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Respectfully submitted, Chairman ittee